

Whistleblower Protection Policy

Approved by the Board with effect 1 August 2023

1. Introduction

Calidus Resources Limited and its subsidiaries (if applicable) (together **Calidus**) are committed to fostering a culture of compliance, ethical behaviour and good corporate governance. Calidus values teamwork, respect and integrity and wishes to encourage a culture where officers, employees or contractors do not suffer detriment because they report potential misconduct concerns. This policy has been adopted to provide a safe and confidential environment for people to raise those concerns without fear of reprisal.

2. Purpose

- (a) This policy sets out:
 - (i) when you will be protected for making a disclosure;
 - (ii) the protections you will have if you make a protected disclosure; and
 - (iii) how disclosures made under this policy will be handled by Calidus.
- (b) All officers, employees and contractors of Calidus, wherever they are based, must comply with this policy.
- (c) This policy is also available in the “Corporate Governance” section of Calidus’s website.
- (d) This policy protects those who are entitled to whistleblower protection under the Australian whistleblower laws (see section 8 of this policy).

3. Who this policy applies to?

You may make a disclosure that qualifies for protection under the Australian whistleblower laws if you are or were:

- (a) an officer or employee of Calidus regardless of place of work, including permanent, part-time, fixed-term or temporary employees or interns, and secondees;
- (b) a contractor or supplier of goods and services to Calidus (whether paid or unpaid) (for example, consultants, service providers and business partners), including an employee of such a contractor or supplier;
- (c) an associate of Calidus¹; or
- (d) a parent, grandparent, child, grandchild, sibling, spouse or dependent of any of the above.

4. What may a protected disclosure be about?

- (a) Disclosures do not have to be concerned with breaking the law.

¹ “Associate” is defined in Division 2 of Part 1.2 of the Corporations Act 2001 (Cth).

- (b) Disclosures may be about misconduct or an improper state of affairs or circumstances in relation to Calidus (including by a Calidus officer or employee) where you have reasonable grounds to suspect has occurred or is occurring in relation to Calidus.
- (c) Disclosures **solely** about a personal work-related grievance are **not** covered by this policy and do not qualify for protection under the Australian whistleblower laws unless they also relate to any detriment or threat of detriment by reason of you making or being suspected of making a protected disclosure (see section 7.3 for examples of “detriment”).

4.1 Examples of disclosable matters

Some examples of matters that qualify for protection under the Australian whistleblower laws are:

- (a) illegal conduct, such as theft, dealing in, or use of, illicit drugs, actual or threatened violence, corruption, bribery, criminal damage to property or breaches of work health and safety laws;
- (b) fraud, money laundering or misappropriation of funds; negligence, default, breach of trust or breach of duty;
- (c) any conduct that may indicate a systemic issue in relation to Calidus;
- (d) conduct relating to business behaviours and practices that may cause consumer harm;
- (e) conduct that represents a danger to the public or the financial system;
- (f) information that indicates a significant risk to public safety or the stability of, or confidence in, the financial system;
- (g) misconduct in relation to the tax affairs of Calidus;
- (h) conduct that amounts to a criminal offence or contravention of the *Corporations Act 2001* (Cth) or *Australian Securities and Investments Commission Act 2001* (Cth);
- (i) conduct that is a Commonwealth criminal offence punishable by more than 12 months imprisonment; or
- (j) engaging in or threatening to engage in detrimental conduct against a person who has made a disclosure or is believed or suspected to have made, or be planning to make, a disclosure.

4.2 Personal work-related grievances

- (a) A personal work-related grievance means a grievance about any matter in relation to your employment or former employment that has, or tends to have, implications only for you personally. Examples of a personal work-related grievance include (but are not limited to):
 - (i) an interpersonal conflict between you and another employee;
 - (ii) a decision that does not involve a breach of workplace laws (for example, a member of Calidus not agreeing to cash out annual leave);
 - (iii) a decision about your engagement, transfer or promotion;

- (iv) a decision about your terms and conditions of engagement, payroll or remuneration (for example, being unhappy about a pay review); or
 - (v) a decision to suspend or terminate your engagement, or otherwise discipline you.
- (b) If your disclosure is a solely personal work-related grievance, you should make it in accordance with our human resources policies.

4.3 Reasonable grounds to make the disclosure

- (a) You may still qualify for protection if your disclosure turns out to be incorrect, but you must have reasonable grounds for suspecting that the information you are disclosing concerns misconduct or an improper state of affairs or circumstances in relation to Calidus.
- (b) A disclosure made without reasonable grounds (such as where you know it to be false) may amount to misconduct and be subject to disciplinary action.

5. Who may receive a protected disclosure?

- (a) All of the people listed in this section may receive disclosures that qualify for protection under the Australian whistleblower laws. However, we encourage you to make your disclosure to our dedicated Whistleblower Protection Officer:

Julia Beckett, Company Secretary	Telephone: 0402 086 288
	Email: j.beckett@calidus.com.au
	Mail: 167 Grosvenor Road North Perth WA 6006

- (b) If you prefer, you may instead make a disclosure to the following people:
 - (i) a member of the senior executive team of Calidus;
 - (ii) a member of the management team of Calidus;
 - (iii) any other officer (which includes a director or company secretary) or senior manager of Calidus;
 - (iv) an external auditor (currently Moore Australia) including a member of an audit team conducting an audit on Calidus; or
 - (v) Calidus's registered tax agent or BAS agent (being Red Cloud Consulting), if the disclosure concerns the tax affairs of Calidus or the tax affairs of an associate of Calidus, or an officer or employee of Calidus who has functions or duties relating to its tax affairs and who you consider may be assisted in their role by knowing that information.
- (c) You are encouraged to maintain ongoing communication using your preferred reporting channel. This will enable Calidus to ask follow-up questions and better understand and investigate your concerns.

6. How may a protected disclosure be made?

- (a) You may make a disclosure at any time to the people identified in section 5 in person, by email, post, or by hand.
- (b) If you make a disclosure from or to a Calidus entity email address, your email may be accessed by certain people within our IT department. If you are concerned about those limited circumstances in which your email might be accessed, you may prefer to make your disclosure verbally or by mail.
- (c) You may make your disclosure anonymously (and stay anonymous throughout and after any investigation) and still qualify for protection under the Australian whistleblower laws.
- (d) You may wish to obtain independent legal advice before making a disclosure. That communication with your legal adviser will also be protected under the Australian whistleblower laws.

7. Legal protections for disclosers

7.1 Confidentiality and secure record-keeping

- (a) Everyone involved in an investigation must take all reasonable steps to reduce the risk that a discloser will be identified.
- (b) Calidus will do this by:
 - (i) obscuring your name and identifying features from any internal reporting about your disclosure (unless you agree for your identity to be known);
 - (ii) referring to you in a gender-neutral context (unless you agree for your identity to be known);
 - (iii) where possible, contacting you to help identify certain aspects of your disclosure that could inadvertently identify you;
 - (iv) engaging qualified staff to handle and investigate disclosures; storing all material relating to disclosures securely;
 - (v) limiting access to all information to those directly involved in handling and investigating the disclosure; and
 - (vi) ensuring that anyone who is involved in handling and investigating your disclosure is aware of the confidentiality requirements.

7.2 Identity protections and exceptions

- (a) If you make a protected disclosure, it is illegal for anyone to identify you or disclose any information that is likely to lead to you being identified, unless:
 - (i) it is not possible to investigate the disclosure without disclosing information that might identify you (but all reasonable steps must be taken to protect your identity);
 - (ii) it is necessary to obtain legal advice about your disclosure and the whistleblower laws, in which case, we can pass the information on to our lawyer;

- (iii) we need to disclose the information to the Australian Federal Police; the Australian Securities and Investments Commission (**ASIC**), the Australian Prudential Regulatory Authority (**APRA**) or the Australian Taxation Office (**ATO**), if the disclosure concerns the tax affairs of Calidus or the tax affairs of an associate of Calidus; or
 - (iv) you consent to that disclosure.
- (b) You may lodge a complaint to a regulatory body, such as ASIC, APRA or the ATO, if you believe that your confidentiality has been breached.

7.3 Provision of identity to a court or tribunal

- (a) No-one in Calidus may disclose or produce to a court or tribunal any information or documents which disclose your identity (or information likely to lead to your identification) without seeking the advice of our Whistleblower Protection Officer.
- (b) If you make a protected disclosure and become aware that a court or tribunal has requested disclosure of your identity or production of documents containing your identity (or information likely to lead to your identification), you may apply to the court or tribunal for an order protecting your identity.

7.4 Protection from detriment

- (a) Calidus is committed to protecting people who make disclosures under this policy.
- (b) It is against the law for anyone in Calidus (including any officers, employees or contractors) to cause or threaten any detriment to any person because that person:
 - (i) is or proposes to make a disclosure under this policy or the Australian whistleblower laws; or
 - (ii) is suspected or believed to have made a disclosure under this policy.
- (c) “**Detriment**” includes (but is not limited to):
 - (i) dismissal of an employee;
 - (ii) injury of an employee in their employment;
 - (iii) alteration of an employee’s position or duties to their disadvantage; discrimination, harassment or intimidation;
 - (iv) harm or injury including psychological harm, damage to property, reputation or financial position;
 - (v) taking action against a person (including any disciplinary action or imposing a liability) for making a disclosure; or
 - (vi) threats of any of the above.
- (d) However, we are entitled to take steps that:
 - (i) are reasonably necessary to protect you from detriment (for example, moving you to another office to protect you from detriment if you have made a disclosure about your immediate work area); or
 - (ii) relate to managing unsatisfactory work performance in line with Calidus’s performance management framework.

- (e) You may seek independent legal advice or contact regulatory bodies, such as ASIC, APRA or the ATO, if you believe you have suffered detriment because of your disclosure.

7.5 Protection from civil, criminal and administrative liability

- (a) If you make a protected disclosure, you will also be protected from any of the following in relation to your disclosure:
 - (i) civil liability - for example, any legal action against you for breach of an employment contract, duty of confidentiality or another contractual obligation;
 - (ii) criminal liability - for example, prosecution for unlawfully releasing information or unlawfully using your disclosure against you in a prosecution; and
 - (iii) administrative liability - for example, disciplinary action for making a disclosure.
- (b) However, you may be liable for any misconduct that you have engaged in that is revealed by your disclosure (or revealed by an investigation following your disclosure).

7.6 Compensation and other remedies

- (a) You may seek compensation and other remedies through the courts if:
 - (i) you suffer loss, damage or injury because of a disclosure; and
 - (ii) we failed to take reasonable precautions and exercise due diligence to prevent detrimental conduct.
- (b) We encourage you to seek independent legal advice if you wish to seek compensation or remedies in court.

8. How this policy interacts with Australian whistleblower laws

- (a) You may make a disclosure regardless of where you are or where the conduct is occurring.
- (b) By making a disclosure in accordance with this policy, you may be protected under the Australian whistleblower laws if the type of matter you disclose is protected by those laws.
- (c) While this policy principally deals with internal disclosures, the protections afforded by the Australian whistleblower laws (set out in section 7) also include some types of disclosure made to external parties, such as:
 - (i) legal representatives, to obtain advice or representation about the Australian whistleblower laws;
 - (ii) ASIC, APRA or the ATO; or
 - (iii) Members of Parliament (**MPs**) or journalists, where you have reasonable grounds to believe that making the further disclosure would be in the public interest or the information concerns a substantial and imminent danger to the

health or safety to one or more persons or to the natural environment, but **only if:**

- (A) you previously made a disclosure of that information to either ASIC, APRA or another Commonwealth body prescribed by regulation; and
 - (B) you notified that body in writing of your intention to disclose to an MP or journalist (where, for public interest disclosures, **at least 90 days** must first have passed since your previous disclosure before this notice may be given).
- (d) It is important you understand strict criteria apply and you should obtain independent legal advice before making a disclosure to an MP or journalist.
- (e) For more information about the Australian whistleblower laws (including how to make a disclosure directly to ASIC or the ATO), see the information available on the ASIC website (including Information Sheet 239 *How ASIC handles whistleblower reports and Information Sheet 247 Company officer obligations under the whistleblower protection provisions*) and the ATO website.

9. Investigations of disclosures under this policy

9.1 Investigation process

- (a) When you make a disclosure internally under this policy, your disclosure will typically be investigated as follows. This process may vary depending on the nature of your disclosure.

STEP 1	The person who receives your disclosure will provide the information to a Whistleblower Protection Officer, as soon as practicable, ensuring your identity is protected, unless you have consented otherwise.
STEP 2	The Whistleblower Protection Officer will determine whether your disclosure is covered by this policy and if a formal, in-depth investigation is required. If an investigation is required, the Whistleblower Protection Officer will determine whether the investigation of your disclosure should be conducted internally or externally and appoint an investigator with no personal interest in the matter. The Whistleblower Protection Officer may consider an external investigation is appropriate to ensure fairness and independence or because specialist skills or expertise are required
STEP 3	The investigator(s) will conduct the investigation in an objective and fair manner, ensuring that they give any employee who is mentioned in the disclosure an opportunity to respond to the allegations prior to any adverse findings being made against them. Those employees are also entitled to access the support services referred to in section 10. If you can be contacted (including through anonymous channels), we will give you regular updates on the status of the investigation as appropriate, with the frequency and timing of such updates depending on the nature of your disclosure.
STEP 4	The outcome of the investigation will be reported to the Board (protecting your identity, if applicable) and may, if the Whistleblower Protection Officer considers appropriate, be shared with you and any persons

	affected by the disclosure as considered appropriate by the Whistleblower Protection Officer.
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- (b) Appropriate records and documentation for each step in the process will be maintained by the investigator.
- (c) We encourage you to raise any concerns you have about the investigation of your disclosure (including breach of confidentiality) with the Whistleblower Protection Officer or the person to whom you made your disclosure.

9.2 Duration of investigation

We will aim to conclude the investigations within two months of receiving your disclosure. But that time may vary depending on the nature of your disclosure.

9.3 Calidus may require further information to investigate disclosures

We may not be able to undertake an investigation if we are not able to contact you or receive additional information from you to fully investigate your disclosure. If you have made your disclosure anonymously, we suggest you maintain ongoing two-way communication with us, so we may ask follow-up questions or provide feedback. You may refuse to answer questions that you feel may reveal your identity at any time.

9.4 Investigation will be conducted in accordance with confidentiality protections

Subject to the exceptions allowed under section 7.1 of this policy or otherwise by law, the identity of a discloser (or information that is likely to lead to their identity becoming known) must be kept confidential at all times during and after the investigation (including in any reporting to the Board or to any persons affected).

10. Support and practical protections

Calidus has in place processes for protecting, supporting and monitoring the welfare of anyone who makes a disclosure. This includes risk assessment of any potential detriment, work adjustment considerations and offering support services.

11. Board reporting

- (a) The Whistleblower Protection Officer will, where appropriate (whilst maintaining confidentiality in accordance with section 7.1), provide the Board or its delegated committee at least quarterly reports on all active whistleblower matters, which may include information on:
 - (i) the number and nature of disclosures made in the last quarter (if any);
 - (ii) how disclosures were made;
 - (iii) the status of any investigations underway; any actions taken in relation to a disclosure;
 - (iv) the frequency of communications with disclosers; the outcomes of completed investigations; and
 - (v) the timeframes for responding to and investigating disclosures.
- (b) The Board or its delegated committee will also be informed of any material incidents reported under this policy, including any information that may be materially price sensitive in accordance with the Disclosure Policy of Calidus.

12. Training

- (a) All employees will receive training on this Policy. Our Whistleblower Protection Officer and all eligible recipients of disclosures who may receive an anonymous or confidential report will also receive additional training on their obligations under this Policy.
 - (i) An entity should conduct upfront and ongoing education and training regarding its whistleblower policy, processes and procedures.
 - (ii) The training should be provided to every employee.
 - (iii) Conducting regular training will help ensure the entity's policy, processes and procedures stay fresh in the minds of the entity's employees.
 - (iv) It is important that all levels of management within an entity receive appropriate training in how to effectively deal with disclosures.
 - (v) Specialist training should be provided to staff members who have specific responsibilities under the policy. For example, the entity's eligible recipients should receive training in the entity's processes and procedures for receiving and handling disclosures, including training relating to confidentiality and the prohibitions against detrimental conduct.

13. Non-compliance with this policy

- (a) Any breach of this policy by any officer, employee or contractor of Calidus will be taken seriously by us and may be the subject of a separate investigation and/or disciplinary action.
- (b) A breach of this policy may also amount to a civil or criminal contravention under the applicable whistleblower laws, giving rise to significant penalties.
- (c) We encourage you to raise any concerns about non-compliance with this policy with the Whistleblower Protection Officer in the first instance. You may also lodge any concerns with ASIC, APRA or the ATO for investigation.

14. Review

- (a) This policy must be reviewed by the Board or its delegated committee with the assistance of the Whistleblower Protection Officer at least every two years to ensure it is operating effectively. Any recommended changes must be approved by the Board or its delegated committee.
- (b) The Company Secretary is authorised to make administrative and non-material amendments to this policy provided that any such amendments are notified to the Board or its delegated committee at or before its next meeting.
- (c) Calidus will ensure any updates to this policy, its processes and procedures following a review are widely disseminated to, and easily accessible by, individuals covered by this policy. Where necessary, additional training will be provided.